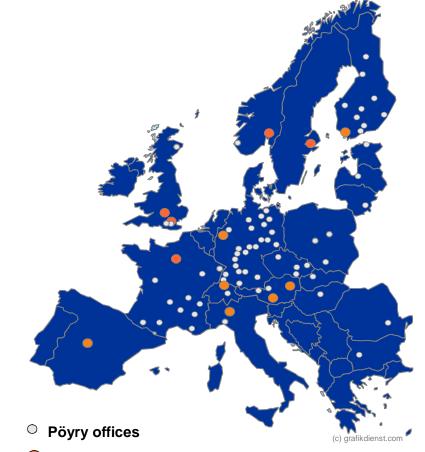


Pöyry Management Consulting is Europe's leading energy consultancy

Our unparalleled understanding of energy markets provides impartial advice to both public and private sector parties on energy policy and market design

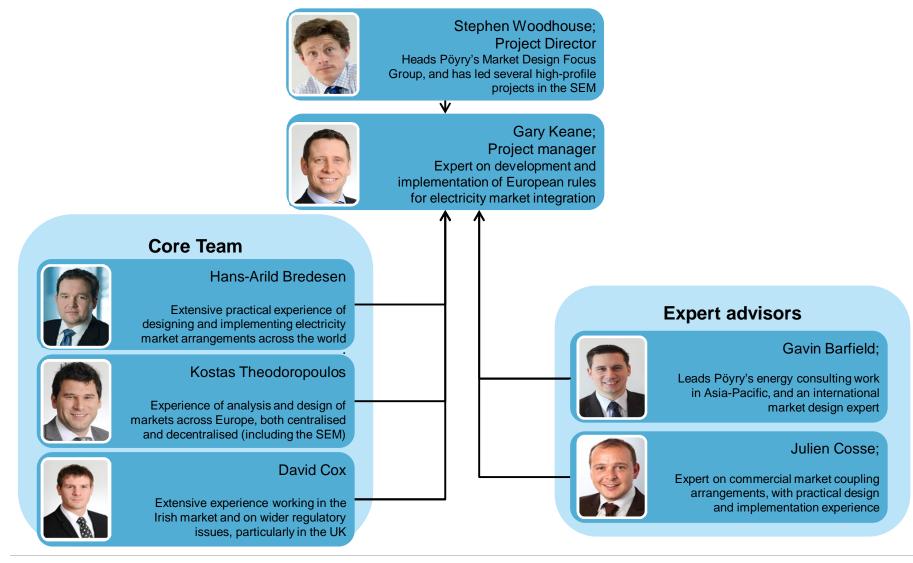


Pöyry Management Consulting offices

- Cutting-edge understanding of practical implications of low carbon futures
- Highly respected and influential in both Governmental (EU and national) and private sector circles
- Successful implementation of our market design concepts
- Quantitative and detailed modelling to back our thinking on market design for electricity, gas and carbon
- Understand commercial perspective of investors and participants
- Global reach with offices in Asia-Pacific and the Middle East (with senior resource from our Singapore office included in our project team)



Pöyry's project team combines international experience with indepth Irish electricity market understanding



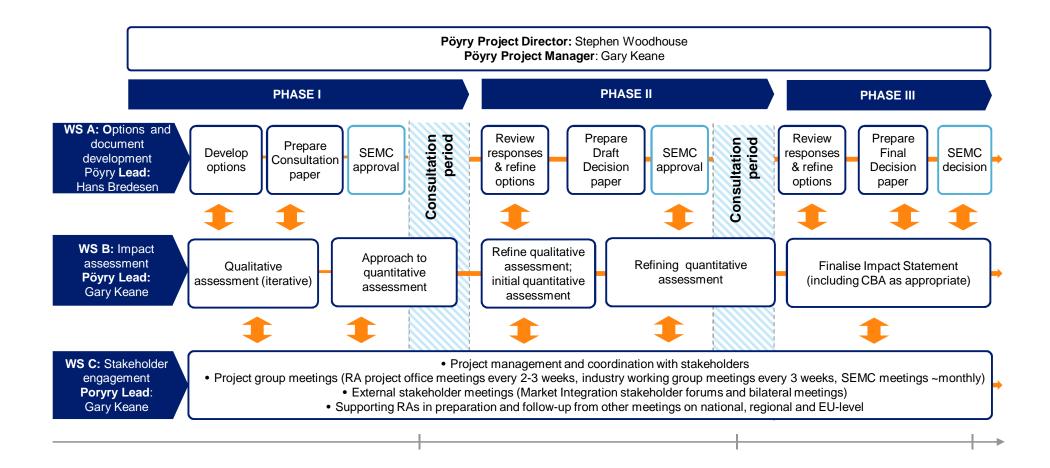
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Pöyry is supporting the RAs across a range of activities in developing a revised High Level Design for the SEM

We will be working closely with the RAs who ultimately retain control of the process





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